

**REPORT OF THE  
FINANCE COMMITTEE OF THE  
BOARD OF DIRECTORS OF THE  
COOK COUNTY HEALTH AND HOSPITALS SYSTEM**

**SEPTEMBER 12, 2008**

**ATTENDANCE**

Present: Chairman David Carvalho and Directors Quin R. Golden; Luis Muñoz, MD, MPH; Heather O'Donnell, JD, LLM and Jorge Ramirez (5)

Board Chairman Warren L. Batts (Ex-Officio)

Absent: Benn Greenspan, PhD, MPH, FACHE (1)

Also Present: Pitt Calkin – Interim Chief Financial Officer, Cook County Health and Hospitals System; Albert De La Cruz – MedAssets; Matthew DeLeon – Office of the Secretary to the Board of Commissioners of Cook County; Patrick T. Driscoll, Jr. – Deputy State's Attorney, Chief, Civil Actions Bureau; Leslie Duffy – Director of Procurement, Cook County Health and Hospitals System; Donna Dunnings – Chief Financial Officer of Cook County; Joseph Fratto – Chief of Staff to President Todd H. Stroger; Elizabeth Reidy – State's Attorney Office; Gretchen Ryan – Project Manager, MedAssets; David Small – Interim Chief Executive Officer, Cook County Health and Hospitals System; Robert Wright – Executive Project Director, MedAssets; Victor Zamora – MedAssets

Ladies and Gentlemen:

Your Finance Committee of the Board of Directors of the Cook County Health and Hospitals System met pursuant to notice on Friday, September 12, 2008 at the hour of 10:00 A.M. at Stroger Hospital, 1901 W. Harrison Street, in the fifth floor conference room, in Chicago, Illinois.

Your Finance Committee has considered the following items and upon adoption of this report, the recommendations follow.

**Roll Call**

Matthew B. DeLeon, Secretary to the Board, called the roll of members, and it was determined that a quorum was present.

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**Presentation of June 2008 Financials**

Pitt Calkin, Interim Chief Financial Officer of the Cook County Health and Hospitals System, presented the June 2008 Financials to the Committee. (See Attachment #1.) He responded to several questions from Directors pertaining to the information provided.

In response to questions regarding allocation of sales tax revenues, Donna Dunnings, Chief Financial Officer of Cook County, informed the Committee that the allocation is county-wide. If there is a decline in the revenue those monies would have to be adjusted.

Director O'Donnell requested System-wide data on payer mix.

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David Small, Interim Chief Executive Officer of the Cook County Health and Hospitals System, responded that the data would be provided at the next meeting. Additionally, the update from MedAssets will illuminate a strategy to address self-pay issues related to capturing information.

Chairman Carvalho asked the Directors to continue to submit suggestions regarding the presentation of financial information to the Committee and to the Board.

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**Update from MedAssets on Revenue Cycle Project**

The following representatives from MedAssets provided an update (see Attachment #2) on the Revenue Cycle Project; Robert Wright, Executive Project Director; Gretchen Ryan, Project Manager; Albert De La Cruz, in charge of Eligibility; and Victor Zamora, in charge of Patient Access.

The representatives from MedAssets answered questions with regard to staffing, recruitment of minority and women business enterprise (MBE/WBE) participation and use of sub-contractors. A list of the vendors involved in the project was requested; Mr. Small replied that the list will be made available at the next meeting.

Questions regarding the System's limit of liability policy (charity care) were raised. Mr. Small explained the background on the policy. He stated that there was a portion of time where all self-paid billing was suspended so that the limit of liability policy could be redesigned to make it more understandable and easily implemented. That was rolled out this past April, but it has already been stated as a rather generous policy overall. Director O'Donnell asked that copies of the policy be distributed to Directors.

Director O'Donnell stated that a monthly plan should be received from MedAssets; this plan should include accomplishments, benchmarks and anticipated revenue expected, and whether or not these goals are met.

Director Golden informed the Committee that a work plan with a time line is included in MedAssets' contract.

Director Golden requested a report detailing the MBE/WBE participation at the next meeting.

Chairman Battis requested that the report, and all reports, be distributed prior to the meeting, so that Directors had time to review them.

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**Contract and Procurement Approvals\***

\*Additional information pertaining to these items is included in Attachment #3.

**PROPOSED CONTRACTS**  
**APPROVED, WITH THE EXCEPTION OF THE CONTRACT FOR DR. JOHN RABA.**

Dr. John Raba	Contract Period: 9/15/08 to 3/15/09	\$163,000.00
<p>For services as Interim Chief Medical Officer of the Cook County Health and Hospitals System.</p>		

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**PROPOSED CONTRACTS (Continued)**

Eaton Electrical, Inc.	One-time Purchase	\$58,213.66
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For the replacement and installation, on an emergency basis, of six (6) Uninterruptable Power Source (UPS) systems and for the replacement of batteries for thirteen (13) UPS systems.

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Translogic Corporation	Contract Period: 10/15/08 through 10/14/11	\$190,770.00
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For maintenance and repair services, and the purchase of consumable supplies with software upgrade for the pneumatic tube system at Stroger Hospital.

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**REQUEST TO EXTEND CONTRACT**  
**APPROVED**

Nighthawk Radiology Services	Extend from 9/15/07 to 10/31/08
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For temporary radiologist services.  
Original Contract Amount \$185,000.00

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**REQUEST TO INCREASE CONTRACT**  
**APPROVED**

Aramark ServiceMaster Facility Services	Contract Period: 9/1/08 to 11/30/09	\$86,264.00
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To allow the Public Health Tuberculosis Control Unit to participate in the Bureau Wide Clinical Equipment Maintenance Contract (Contract No. 07-41-97).

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**REQUESTS TO AMEND AND INCREASE CONTRACT**  
**APPROVED**

Alliance Health Services	\$132,300.00
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To allow Provident Hospital to participate in existing contract for blood gas instrumentation, reagents and supplies (Contract No. 07-72-178 Rebid).  
Original Contract Amount: \$452,397.00  
Original Contract Period: 9/15/07 through 9/14/10.

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**REQUESTS TO AMEND AND INCREASE CONTRACT (Continued)**

Gareda Diversified Business Services \$400,000.00

For the provision of temporary respiratory practitioner staffing. Request to amend the contract to provide for a requirement for coverage in the Neonatal Intensive Care Unit (NICU) (Contract No. 08-73-75 Rebid).

Original Contract Amount: \$116,220.72

Original Contract Period: 6/17/08 to 6/16/09

**REQUEST TO AWARD BID,  
AND REQUEST TO ENTER INTO AND EXECUTE CONTRACT  
APPROVED**

Howard Medical Company Contract Period: Seven (7) months, \$244,842.00  
ending 3/31/09

For the provision of drapes, burn pads and under pads. (Contract No. 08-15-082H Rebid).

**REQUEST TO AWARD BIDS, REBID\*,  
AND REQUEST TO ENTER INTO AND EXECUTE CONTRACTS  
APPROVED**

Contract Period: Eight (8) months, ending 4/30/09

For the provision of receptacle containers and liners. (Contract No. 08-15-048H)

Globe Medical-Surgical Supply Company	\$ 35,937.60
Inlander Brothers Inc.	314,797.50
Inter-City Supply Company, Inc.	<u>15,673.44</u>
Total	\$366,408.54

\*This is a partial award. Contained in the backup materials are the items for which permission to cancel and rebid is requested.

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**REQUEST TO AWARD BIDS, REBID\*,  
AND REQUEST TO ENTER INTO AND EXECUTE CONTRACTS  
APPROVED**

Contract Period: Eight (8) months, ending 4/30/09

For the provision of disposable wearing apparel and supplies. (Contract No. 08-15-508H)

Globe Medical-Surgical Supply Company	\$ 38,496.50
Progressive Industries, Inc.	56,861.07
Trako Dental & Medical Supply Inc.	95,518.25
Total	\$190,875.82

\*This is a partial award. Contained in the backup materials are the items for which permission to cancel and rebid is requested.

**APPROVAL OF PAYMENT  
APPROVED**

Maxim Healthcare Services, Inc. \$30,207.75

Commercial nursing registry services provided to Cermak Health Services at the Juvenile Temporary Detention Center location.

**REQUEST TO INCREASE PURCHASE ORDER  
APPROVED**

Palatine Builders Supply Inc. \$2,950.00

For the purchase of five (5) additional fire doors.

**PERMISSION TO ADVERTISE FOR BIDS  
APPROVED**

For the provision of removal of existing carpet flooring and the installation of floor tiles in various clinics throughout the Stroger Hospital Campus.

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**REQUEST TO AMEND A PREVIOUSLY APPROVED ADVERTISE FOR BIDS**  
**APPROVED**

Third party correspondence services – to include Cermak Health Services and Cermak Health Services at the Juvenile Temporary Detention Center. The selected vendor will serve as the primary point of contact for, and shall respond to, all requests for copies of medical records made to the specified facilities.

Two year contract, to commence 11/1/08 and end 10/31/11.

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**REQUEST TO CANCEL AND REBID**  
**APPROVED**

For the purchase of disposable pediatric diapers.  
Contract No. 08-15-163H.

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**Director Golden, seconded by Director Muñoz, moved to approve the Contract and Procurement Approvals, with the exception of the Proposed Contract for Dr. John Raba. THE MOTION CARRIED UNANIMOUSLY.** Chairman Carvalho noted that the scope of services regarding Dr. Raba would be discussed in closed session.

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**Presentation of July 2008 Volume Statistics**

Mr. Calkin presented the July 2008 Volume Statistics. (See Attachment #4.)

The Committee reviewed and discussed the information. Members expressed continuing interest in the discrepancy between System statistics and industry benchmarks for full-time equivalent employees per adjusted occupied bed and asked for more information on this topic in future meetings.

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**Consideration and Approval of Proposed Fiscal Year 2009 Budget**  
**Cook County Health and Hospitals System**

Pitt Calkin, Interim Chief Financial Officer of the Cook County Health and Hospitals System, distributed to the Committee a draft outline of the System's Proposed Fiscal Year 2009 Budget.

Discussion and review of the draft outline proceeded. The consensus was that Finance Chairman Carvalho, Board Chairman Batts, Mr. Small and Mr. Calkin should work with the County's financial representatives to further develop the budget.

**Director Muñoz, seconded by Director Golden, moved to receive and file the draft outline, and to continue the review and discussions with regard to the System's Proposed Fiscal Year 2009 Budget. THE MOTION CARRIED UNANIMOUSLY.**

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Review and discussion of the  
Report of the Finance Committee for the meeting of August 18, 2008.

Chairman Carvalho stated that the review and discussion of the August 18, 2008 Finance Committee Report would be deferred to the next meeting. In the future, the reports would be reviewed for any corrections, which would be reported to the System Board.

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Public Comments

Chairman Carvalho asked the Secretary to call upon the registered speakers.

Secretary DeLeon replied that there were none.

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Director O'Donnell, seconded by Director Ramirez, moved to recess the regular session and convene into closed session, pursuant to an exception to the Illinois Open Meetings Act, 5 ILCS 120/2(c)(17), et seq., which permits closed meetings for consideration of "The recruitment, credentialing, discipline or formal peer review of physicians or other health care professionals for a hospital, or other institution providing medical care, that is operated by the public body." **THE MOTION CARRIED UNANIMOUSLY.**

Director O'Donnell, seconded by Director Ramirez, moved to adjourn the closed session and convene into regular session. **THE MOTION CARRIED UNANIMOUSLY.**

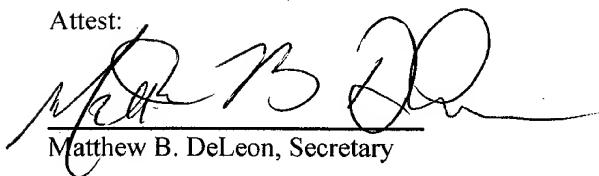
Adjournment

Director Ramirez, seconded by Director Golden, moved to adjourn. **THE MOTION CARRIED UNANIMOUSLY AND THE MEETING ADJOURNED.**

Respectfully submitted,  
Finance Committee of the  
Board of Directors of the  
Cook County Health and Hospitals System

  
David Carvalho  
David Carvalho, Chairman

Attest:

  
Matthew B. DeLeon, Secretary

9/12/08 CCHHS Finance Committee Report

**ATTACHMENT #1**

Cook County Bureau of Health  
Fiscal 2008 - Statistics

J.H. Stroger Hospital

	YTD Total	YTD Budget	YTD Variance	% Var
Admissions	13488	13513	<b>-25</b>	-0.2%
Patient days	66259	66214	2045	3.1%
Adjusted Patient Days	103271	108513	758	0.7%
FTE's per Adjusted Occupied Bed**	8.4	8.4	0	0.0%
Case Mix Index	1.2424 n/a			

Average Length of Stay

Emergency Room Visits

Provident Hospital

	YTD Total	YTD Budget	YTD Variance	% Var
Admissions	2949	3186	<b>-237</b>	-7.4%
Patient days	11951	10366	1586	15.3%
Adjusted Patient Days	20093	16000	4093	25.6%
FTE's per Adjusted Occupied Bed**	6.9	10.1	3	31.9%
Case Mix Index	1.0173 n/a			

Average Length of Stay

Emergency Room Visits

Oak Forest Hospital

	YTD Total	YTD Budget	YTD Variance	% Var
Admissions	1575	1314	261	19.8%
Patient days	15175	10225	4950	48.4%
Adjusted Patient Days	21321	16574	4747	28.6%
FTE's per Adjusted Occupied Bed**	9.0	14.1	5	36.5%
Case Mix Index	0.9624 n/a			

Average Length of Stay - Acute

Average Length of Stay - Rehab

Emergency Room Visits

\*\* Note the FTE's per adjusted occupied bed included attending physicians until the month of March

**Cook County Bureau of Health**  
**Fiscal 2008 - Statistics**

	YTD Total	YTD Budget	YTD Variance	%/ Variance
<b>ACHN - Clinics</b>				
<b>Fantus/Stroger Campus</b>				
Fantus Primary	79309	90232	-10923	-12.1%
Stroger Specialty	120094	119260	834	0.7%
Ambulatory Screening	30713	31865	-1152	-3.6%
<b>West Cluster</b>				
Prieto	12634	14599	-1965	-13.5%
Austin	9109	9288	-179	-1.9%
Logan Square	7791	6804	987	14.5%
Cicero	7246	6986	260	3.7%
Vista	7522	7538	-16	-0.2%
Child Advocacy Center	595	554	41	7.4%
<b>South Cluster</b>				
Woodlawn Adult Clinic	4894	5661	-767	-13.5%
Near South	8227	8812	-585	-6.6%
Englewood	9056	9542	-486	-5.1%
Sengstack	13135	10057	3078	30.6%
Southside Pediatrics	1108	1054	54	5.1%
Southside OB	2191	2061	130	6.3%
<b>South Suburban Cluster</b>				
Cottage Grove	3774	3350	424	12.7%
Lincoln Robbins Clinic	4239	3166	1073	33.9%
Woodie Winston	2943	3188	-245	-7.7%
Oak Forest Specialty Clinics	11473	11486	-13	-0.1%
<b>School Based Clinics</b>				
Morton East	605	515	90	17.5%
<b>Total ACHN Visits</b>	336658	346016	-9358	-2.7%

**Cook County Health Facilities Fund of Illinois**  
**Statement of Revenues and Expenses vs. Budget - Modified Accrual Basis**  
**For Seven Months Ending June 30, 2008**

**John H. Stroger, Jr., Hospital of Cook County**

	<b>Total for Seven Months Ending June 30, 2008</b>	<b>BUDGET</b>	<b>Difference Favorable (Unfavorable)</b>	<b>Difference as % of Budget</b>
<b><u>Operating revenue</u></b>				
Patient Service Revenue	\$ 107,332,830	\$ 125,929,282	\$ (18,596,452)	-14.8%
Inter-Governmental Transfers (IGT)	50,883,961	57,060,975	(6,177,014)	-10.8%
Total Patient Service Revenue	158,216,791	182,990,257	(24,773,466)	-13.5%
Other revenue	3,724,237	1,593,000	2,131,237	133.8%
<b>Total operating revenue</b>	<b>161,941,028</b>	<b>184,583,257</b>	<b>(22,642,230)</b>	<b>-12.3%</b>
<b><u>Operating expenses</u></b>				
Salaries and wages	206,980,896	209,761,547	2,780,651	1.3%
Employee benefits	77,421,652	77,919,388	497,737	0.6%
Supplies	50,160,481	66,070,573	15,910,092	24.1%
Purchased services, rental and other	47,985,896	61,034,952	13,049,056	21.4%
Depreciation*	22,746,665	22,746,665	(0)	0.0%
Utilities	6,716,424	8,901,353	2,184,930	24.5%
Services contributed by other County offices	1,761,415	1,761,415	0	0.0%
<b>Total operating expenses</b>	<b>413,773,429</b>	<b>448,195,894</b>	<b>34,422,465</b>	<b>7.7%</b>
Operating Loss	(251,832,401)	(263,612,637)	11,780,236	-4.5%
<b><u>Nonoperating revenue (expense)</u></b>				
Property taxes	60,005,756	60,567,209	(561,453)	-0.9%
Sales taxes	43,890,860	55,217,604	(11,326,744)	-20.5%
Cigarette taxes	44,749,839	60,823,875	(16,074,036)	-26.4%
Interest income	69,801	-	69,801	0.0%
Retirement plan contribution	40,372,071	40,372,071	-	0.0%
Working cash revenue	-	-	-	0.0%
Services contributed by other County Offices	1,761,415	1,761,415	(0)	0.0%
<b>Total nonoperating revenue</b>	<b>190,849,742</b>	<b>218,742,174</b>	<b>(27,892,432)</b>	<b>-12.8%</b>
Income (Loss) before other revenue, expenses, gains, losses and transfers	(60,982,659)	(44,870,463)	(16,112,196)	35.9%
Income (Loss) on disposal of fixed assets	-	-	-	0.0%
Capital Contributions	-	-	-	0.0%
<b>Change in net assets</b>	<b>\$ (60,982,659)</b>	<b>\$ (44,870,463)</b>	<b>\$ (16,112,196)</b>	<b>35.9%</b>

**Cook County Health Facilities Fund of Illinois**  
**Statement of Revenues and Expenses vs. Budget - Modified Accrual Basis**  
**For Seven Months Ending June 30, 2008**

**Oak Forest Hospital of Cook County**

	Total for Seven Months Ending June 30, 2008	BUDGET	Difference Favorable (Unfavorable)	Difference as % of Budget
<b><u>Operating revenue</u></b>				
Patient Service Revenue	\$ 18,246,580	\$ 19,025,266	\$ (778,686)	-4.1%
Inter-Governmental Transfers (IGT)	11,708,010	13,129,293	(1,421,284)	-10.8%
Total Patient Service Revenue	29,954,590	32,154,559	(2,199,970)	-6.8%
Other revenue	250,961	81,337	169,624	208.5%
<b>Total operating revenue</b>	<b>30,205,550</b>	<b>32,235,896</b>	<b>(2,030,345)</b>	<b>-6.3%</b>
<b><u>Operating expenses</u></b>				
Salaries and wages	40,333,537	38,408,987	(1,924,550)	-5.0%
Employee benefits	15,658,978	15,314,484	(344,494)	-2.2%
Supplies	6,950,754	9,964,124	3,013,370	30.2%
Purchased services, rental and other	5,838,506	12,886,406	7,047,900	54.7%
Depreciation	2,885,449	2,885,449	0	0.0%
Utilities	2,021,788	2,093,616	71,828	3.4%
Services contributed by other County offices	347,580	347,580	-	0.0%
<b>Total operating expenses</b>	<b>74,036,591</b>	<b>81,900,645</b>	<b>7,864,054</b>	<b>9.6%</b>
Operating Loss	(43,831,041)	(49,664,749)	5,833,708	-11.7%
<b><u>Nonoperating revenue (expense)</u></b>				
Property taxes	10,151,715	10,134,963	16,751	0.2%
Sales taxes	7,425,420	9,239,792	(1,814,372)	-19.6%
Cigarette taxes	7,570,741	10,177,913	(2,607,172)	-25.6%
Interest income	14,812	-	14,812	0.0%
Retirement plan contribution	8,439,275	8,439,275	-	0.0%
Working cash revenue	-	-	-	0.0%
Services contributed by other County Offices	347,580	347,580	-	0.0%
<b>Total nonoperating revenue</b>	<b>33,949,542</b>	<b>38,339,523</b>	<b>(4,389,981)</b>	<b>-11.5%</b>
Income (Loss) before other revenue, expenses, gains, losses and transfers	(9,881,499)	(11,325,226)	1,443,728	-12.7%
Income (Loss) on disposal of fixed assets	-	-	-	0.0%
Capital Contributions	-	-	-	0.0%
<b>Change in net assets</b>	<b>\$ (9,881,499)</b>	<b>\$ (11,325,226)</b>	<b>\$ 1,443,728</b>	<b>-12.7%</b>

**Cook County Health Facilities Fund of Illinois**  
**Statement of Revenues and Expenses vs. Budget - Modified Accrual Basis**  
**For Seven Months Ending June 30, 2008**

**Provident Hospital of Cook County**

	<b>Total for Seven Months Ending June 30, 2008</b>	<b>BUDGET</b>	<b>Difference Favorable (Unfavorable)</b>	<b>Difference as % of Budget</b>
<b><u>Operating revenue</u></b>				
Patient Service Revenue	\$ 17,980,333	\$ 23,436,132	\$ (5,455,799)	-23.3%
Inter-Governmental Transfers (IGT)	9,507,119	10,661,227	(1,154,108)	-10.8%
Total Patient Service Revenue	27,487,452	34,097,359	(6,609,907)	-19.4%
Other revenue	207,410	100,000	107,410	107.4%
<b>Total operating revenue</b>	<b>27,694,862</b>	<b>34,197,359</b>	<b>(6,502,497)</b>	<b>-19.0%</b>
<b><u>Operating expenses</u></b>				
Salaries and wages	38,263,382	38,875,281	611,899	1.6%
Employee benefits	14,232,188	14,341,718	109,530	0.8%
Supplies	7,368,469	9,975,493	2,607,024	26.1%
Purchased services, rental and other	11,846,459	14,047,066	2,200,608	15.7%
Depreciation	2,148,012	2,148,012	0	0.0%
Utilities	1,346,600	1,299,512	(47,088)	-3.6%
Services contributed by other County offices	1,620,527	1,620,527	(0)	0.0%
<b>Total operating expenses</b>	<b>76,825,638</b>	<b>82,307,610</b>	<b>5,481,972</b>	<b>6.7%</b>
Operating Loss	(49,130,776)	(48,110,251)	(1,020,525)	2.1%
<b><u>Nonoperating revenue (expense)</u></b>				
Property taxes	13,182,144	13,524,234	(342,090)	-2.5%
Sales taxes	9,642,032	12,329,705	(2,687,673)	-21.8%
Cigarette taxes	9,830,734	13,581,546	(3,750,811)	-27.6%
Interest income	12,369	-	12,369	0.0%
Retirement plan contribution	7,383,043	7,383,043	-	0.0%
Working cash revenue	-	-	-	0.0%
Services contributed by other County Offices	1,620,527	1,620,527	0	0.0%
<b>Total nonoperating revenue</b>	<b>41,670,850</b>	<b>48,439,055</b>	<b>(6,768,205)</b>	<b>-14.0%</b>
Income (Loss) before other revenue, expenses, gains, losses and transfers	(7,459,925)	328,804	(7,788,729)	-2368.8%
Income (Loss) on disposal of fixed assets	-	-	-	0.0%
Capital Contributions	-	-	-	0.0%
<b>Change in net assets</b>	<b>\$ (7,459,925)</b>	<b>\$ 328,804</b>	<b>\$ (7,788,729)</b>	<b>-2368.8%</b>

**Cook County Health Facilities Fund of Illinois**  
**Statement of Revenues and Expenses vs. Budget - Modified Accrual Basis**  
**For Seven Months Ending June 30, 2008**

**CONSOLIDATED**

	<b>Total for Seven Months Ending June 30, 2008</b>	<b>BUDGET</b>	<b>Difference Favorable (Unfavorable)</b>	<b>Difference as % of Budget</b>
<b><u>Operating revenue</u></b>				
Patient Service Revenue	\$ 143,559,743	\$ 168,390,680	\$ (24,830,937)	-14.7%
Inter-Governmental Transfers (IGT)	72,099,089	80,851,496	(8,752,406)	-10.8%
Total Patient Service Revenue	215,658,832	249,242,176	(33,583,343)	-13.5%
Other revenue	4,182,608	1,774,337	2,408,271	135.7%
<b>Total operating revenue</b>	<b>219,841,440</b>	<b>251,016,512</b>	<b>(31,175,072)</b>	<b>-12.4%</b>
<b><u>Operating expenses</u></b>				
Salaries and wages	285,577,815	287,045,815	1,468,000	0.5%
Employee benefits	107,312,818	107,575,590	262,772	0.2%
Supplies	64,479,704	86,010,190	21,530,486	25.0%
Purchased services, rental and other	65,670,861	87,968,424	22,297,564	25.3%
Depreciation	27,780,126	27,780,126	0	0.0%
Utilities	10,084,812	12,294,481	2,209,670	18.0%
Services contributed by other County offices	3,729,522	3,729,522	-	0.0%
<b>Total operating expenses</b>	<b>564,635,658</b>	<b>612,404,149</b>	<b>47,768,491</b>	<b>7.8%</b>
<b>Operating Loss</b>	<b>(344,794,218)</b>	<b>(361,387,637)</b>	<b>16,593,419</b>	<b>-4.6%</b>
<b><u>Nonoperating revenue (expense)</u></b>				
Property taxes	83,339,615	84,226,406	(886,791)	-1.1%
Sales taxes	60,958,312	76,787,101	(15,828,789)	-20.6%
Cigarette taxes	62,151,314	84,583,333	(22,432,019)	-26.5%
Interest income	96,982	-	96,982	0.0%
Retirement plan contribution	56,194,389	56,194,389	-	0.0%
Working cash revenue	-	-	-	0.0%
Services contributed by other County Offices	3,729,522	3,729,522	-	0.0%
<b>Total nonoperating revenue</b>	<b>266,470,135</b>	<b>305,520,752</b>	<b>(39,050,617)</b>	<b>-12.8%</b>
Income (Loss) before other revenue, expenses, gains, losses and transfers	(78,324,083)	(55,866,885)	(22,457,198)	40.2%
Income (Loss) on disposal of fixed assets	-	-	-	0.0%
Capital Contributions	-	-	-	0.0%
<b>Change in net assets</b>	<b>\$ (78,324,083)</b>	<b>\$ (55,866,885)</b>	<b>\$ (22,457,198)</b>	<b>40.2%</b>

**Combining Statement of Revenues, Expenses,  
and Changes in Net Assets of Operating Accounts - Modified Accrual Basis  
For Seven Months Ending June 30, 2008**

**COMBINED**

	<b>John H. Stroger, Jr Hospital</b>	<b>Oak Forest Hospital</b>	<b>Provident Hospital</b>	<b>Total</b>
<b><u>Operating revenue</u></b>				
Patient Service Revenue	\$ 107,332,830	\$ 18,246,580	\$ 17,980,333	\$ 143,559,743
Inter-Governmental Transfers (IGT)	50,883,961	11,708,010	9,507,118.74	72,099,089
Total Patient Service Revenue	<u>158,216,791</u>	<u>29,954,590</u>	<u>27,487,452</u>	<u>215,658,832</u>
Other revenue	3,724,237	250,961	207,410.41	4,182,608
Total operating revenue	<u>161,941,028</u>	<u>30,205,550</u>	<u>27,694,862</u>	<u>219,841,440</u>
<b><u>Operating expenses</u></b>				
Salaries and wages	206,980,896	40,333,537	38,263,382	285,577,815
Employee benefits	77,421,652	15,658,978	14,232,188	107,312,818
Supplies	50,160,481	6,950,754	7,368,469	64,479,704
Purchased services, rental and other	47,985,896	5,838,506	11,846,459	65,670,861
Depreciation	22,746,665	2,885,449	2,148,012	27,780,126
Utilities	6,716,424	2,021,788	1,346,600	10,084,812
Services contributed by other County offices	<u>1,761,415</u>	<u>347,580</u>	<u>1,620,527</u>	<u>3,729,522</u>
Total operating expenses	<u>413,773,429</u>	<u>74,036,591</u>	<u>76,825,638</u>	<u>564,635,658</u>
Operating Loss	<u>(251,832,401)</u>	<u>(43,831,041)</u>	<u>(49,130,776)</u>	<u>(344,794,218)</u>
<b><u>Nonoperating revenue (expense)</u></b>				
Property taxes	60,005,756	10,151,715	13,182,144	83,339,615
Sales taxes	43,890,860	7,425,420	9,642,032	60,958,312
Cigarette taxes	44,749,839	7,570,741	9,830,734	62,151,314
Interest income	69,801	14,812	12,369	96,982
Retirement plan contribution	40,372,071	8,439,275	7,383,043	56,194,389
Working cash revenue				
Services contributed by other County offices	<u>1,761,415</u>	<u>347,580</u>	<u>1,620,527</u>	<u>3,729,522</u>
Total nonoperating revenue	<u>190,849,742</u>	<u>33,949,542</u>	<u>41,670,850</u>	<u>266,470,135</u>
Income (Loss) before other revenue, expenses, gains, losses and transfers	<u>(60,982,659)</u>	<u>(9,881,499)</u>	<u>(7,459,925)</u>	<u>(78,324,083)</u>
Income (Loss) on disposal of fixed assets				
Capital contributions				
Change in net assets	<u>\$ (60,982,659)</u>	<u>\$ (9,881,499)</u>	<u>\$ (7,459,925)</u>	<u>\$ (78,324,083)</u>

**Cook County Health and Hospitals System**

**Income Statement for the Seven Months Ended**  
**June 30, 2008**

## **Summary**

The operating results for the Cook County Health and Hospitals System for the first seven months of the 2008 fiscal year were favorable compared to budget. The year to date Operating Revenue for the first seven months was less than budget by \$31,175,072. The favorable financial performance is primarily due to a lower level of expenses compared to budget. Operating Expenses are below budget by \$47,768,491.

### **Operating Revenue**

The System continues to emphasize the charging, billing, and collection of patient fees. At the end of June the shortfall from budget had improved from the shortfall at the end of May. In addition the revenue cycle vendor hired by the system, Med Assets, has completed some of the initial start up work. Med Assets has begun to make operational changes in July that will improve collection in subsequent months.

The Inter Governmental Transfer Revenue for fiscal 2008 will be \$15.4M lower than the budgeted amount. To mitigate this management has worked with the State of Illinois to do the account reconciliations, which normally occur in April, in October which should result in the System receiving \$11.6M in funding.

The projection of annual patient fee revenue is somewhat improved from the projection reported in May. The System expects that the patient fee revenue will now be below budget by approximately \$36.4 million as compared to the prior projected shortfall of \$41 million.

## **Operating Expenses**

The System's Operating Expenses were below budget for the first seven months of the 2008 fiscal year by \$47,768,491 or 7.8 %.

The System has had internal discussions with its staff to try to identify alternative ways to improve the accuracy of the financial information that is used to measure operating results. There continues to be improvements in the reporting process.

### **Salaries and Wages \$1,468,000 or .5%**

Salaries Wages and Benefits were below budget for the System at the end of June. The System is able to accurately measure the level of Salary and Wage expense through the use of actual payroll system data plus an accrual using a standard methodology.

### **Supplies \$21,530,486 or 25.0%**

The bulk of the June YTD favorable expense performance compared to budget was for Supplies and Purchased Services. The System continues to estimate the expenses for these items through the use of actual payments through the end of June along with a 60% accrual on the actual expenses for the first seven months for items that may be unpaid at the end of June. The System continues to explore an alternative methodology to insure the accuracy of estimates for these expense items.

### **Purchased Services, Rental and Other \$22,297,564 or 25.3%**

This category of expense is estimated with the same methodology used to determine the levels of expense for Supplies.

### **Utilities \$2,209,670 or 18.0%**

The expenses for Utilities for the first seven months are based on actual expenses for Gas and Electricity and an estimated accrual for other utilities. The June Utility Expense was the first month that new reports from the County were used to determine levels of expense.

### **Depreciation**

The Depreciation expense reported in the June 2008 YTD financial statements is based on the estimated level of expense in the last audited financial statements. This is another area where the Finance staff is exploring alternatives to using this approach.

### **Year to Date Expenses per Adjusted Patient Day**

A comparison of expenses per unit of service is as follows:

Category	Stroger	Oak Forest	Provident
Salaries and Wages	\$1894.20	\$1891.73	\$1904.31
Emp. Benefits	708.53	734.44	708.32
Supplies	459.05	326.01	366.72
Purchased Services	439.15	273.83	589.58
Depreciation	208.17	135.33	106.90
Utilities	61.47	94.83	67.02
Contributed Services	16.12	16.30	80.65
Total	\$3786.69	\$3472.47	\$3823.50

### **Volume**

The volume at all three facilities is above the budget when the IP and OP activity are compared against the budget. The visit volume at the ACHN clinics is below budget by 9,358 visits or about 2.7% YTD. The largest decline in visit volume is at the Fantus Center on the main campus.

### **Non Operating Revenue**

Non Operating Revenue is reported by the Comptroller's office. The System incorporates that information in its monthly financial statements. The amounts collected for Cigarette Taxes and Sales Taxes are significantly below budget for the first seven months of the fiscal year. The Sales Tax revenue is expected to increase as the new Sales Tax amounts begin to be collected later in the fiscal year. The Comptroller's office has estimated that the new Sales Tax increase, which began July 1, will result in an additional \$70M in funding to the Health System in October.

9/12/08 CCHHS Finance Committee Report

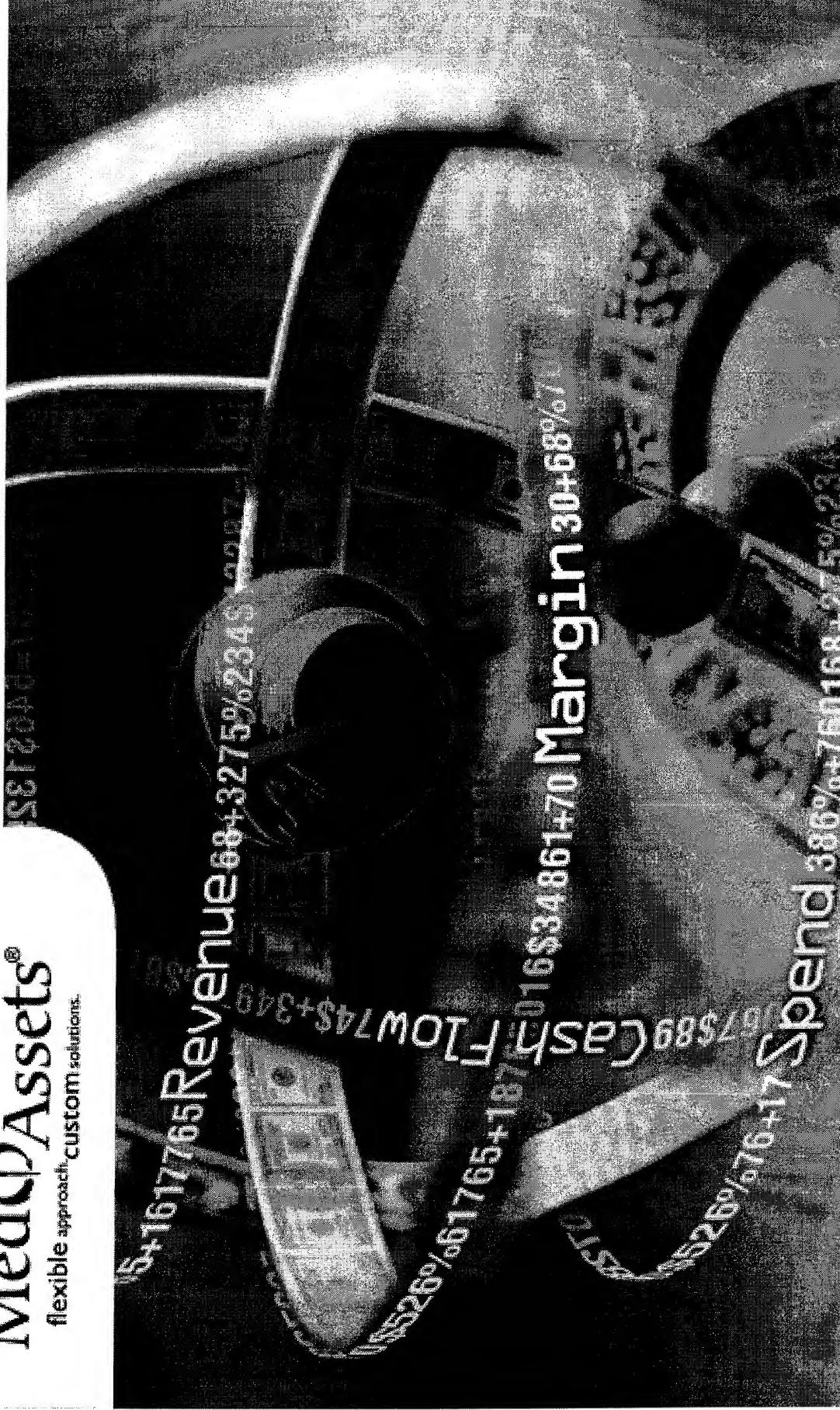
**ATTACHMENT #2**

# Revenue Cycle Re-Engineering Finance Committee Update September 12, 2008

## Geek County Bureau of Health Services



flexible approach custom solutions



# MedAssets Representatives

- Gretchen Ryan – Project Director
- Albert De La Cruz – Eligibility
- Victor Zamora – Patient Access
- Rob Wright – Executive Project Director

# Revenue Cycle Objectives

- Cash Acceleration
- Financial Counseling
  - Implement Best practices model that insures optimization of state, federal, and third party medical payment sources and improves customer service.
- Patient Access Services
  - To implement Best Practice Scheduling, Registration, Insurance Verification and Integration of Financial Counseling workflow and improve downstream cash flow and upstream communication and customer service.
- Charge Capture
  - Accurately capture and bill patient care services in a compliant and timely manner.
- Patient Accounting
  - To Implement a Patient Accounting infrastructure that is accountable for daily operations, strategic planning, maintenance, and executive reporting of outstanding account receivables for the Cook County Health and Hospital's System.

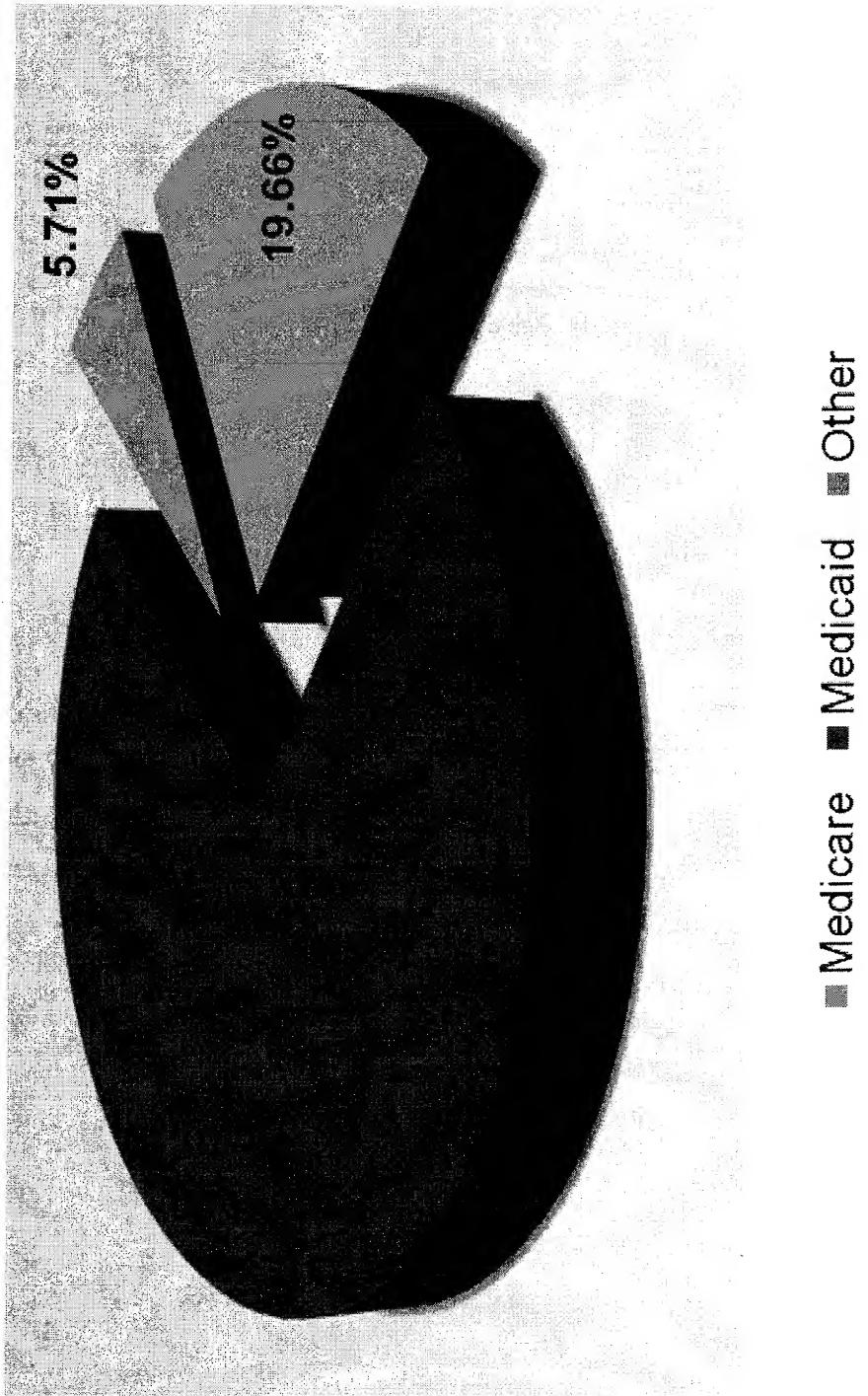
# Agenda

- Revenue Cycle Re-engineering Status Update
  - Organizational Structure
  - Results to Date
  - Data Integrity
  - Patient Access
- Financial Counseling (Eligibility & LOL)
- OP Ancillary Services
  - Patient Accounting
- Next Steps

# Organizational Structure

- Revenue Cycle Sub-Committee
  - Implemented
- Staff augmentation
  - Fifteen Revenue Cycle Managers
  - Thirteen on-site PFS staff
  - Six off-site PFS staff
  - MBE/WBE recruitment of Patient Registration/Insurance Verification staff underway

# Revenue Percentages by Payer



# Medicaid Cash Acceleration

- Focused Eligibility Review – 3.2 MM
- Medicaid accounts >90 days old
  - 36.3 MM total expected reimbursement for all open/active Medicaid accounts receivable older than 90 days
- 14.4 MM - Accounts paid or payment promised
  - 5.2 MM - Accounts resubmitted, appealed, or in process with the payer.
    - Conservative estimate of collectability = 40% or 2.0 MM
  - 14.8 MM – Accounts that have been denied, require follow-up, or appeals.
    - Conservative estimate of collectability = 25% or 3.7 MM
  - 1.9 MM – Zero value, Missing Contractual Allowances etc.
- Incorrectly classified Self-pay with Medicaid Eligibility
  - 2.0 MM in Medicaid payments
    - Inpatient and Outpatient accounts in active A/R registered as LOL
      - Inpatient and Outpatient accounts adjusted to LOL
  - 250K total expected reimbursement
    - ESI accounts previously billed and denied by Medicaid

## Data Integrity

- CCHHS Historical and ongoing data
  - 85% Complete
    - Transaction data for all facilities received by MedAssets
      - MedAssets populating our Patient Accounting workflow technology tool (Summit)
        - Data file transfer procedure is now automated
      - Electronic Payment files (Medicare, Medicaid, BCBS)
        - MedAssets is securing all available electronic payment files to load into our Cash Posting/Denials Reporting tool
          - » A denials summary report will be available at our next Finance Committee update

## Overview of Future State Benefits to CCHHS

- Significant cash benefits via redesign of Financial Counseling and Patient Registration Services
- Reduce number of vendors currently utilized and implement service level requirements and audit
- Best Practices Model approach for staffing of Medicaid Eligibility and Patient Registration Services
- Improved rate of return from current CCHHS revenue cycle expenditures
- Best Practices Model for Pre-Visit Registration, Insurance Verification, and Financial Counseling functions
- Improved customer service through streamlined workflow resulting in patient wait time and appointment no show reductions
  - Financial Clearance Policy redesign
  - Implementation of POS Cash Collections Policy

# Financial Counseling – Current vs. Future State

CURRENT STATE	FUTURE STATE
CCHHS staff, 4 vendors	<p>Eligibility Services</p> <p>=&gt; Full outsourcing to one Eligibility Vendor as "financial counseling services"</p> <p>=&gt; One Stop Shopping. LOL is part of initial interview.</p>
CCHHS staff performs all current screening and enrollment for LOL Program	<p>=&gt; Full outsourcing to 1 vendor</p> <p>=&gt; Medicaid Screening/Applications</p> <p>=&gt; LOL Screening /Applications</p> <p>=&gt; All available funding sources</p> <p>=&gt; Vendor will perform as an extension of the organization/transparent to patient</p>
Not currently performing pre-visit financial screening on any scheduled service	<p>=&gt; Pre-visit financial counseling is implemented along with the start up of the Pre-registration Department</p>

## Financial Counseling – Current vs. Future State

CURRENT STATE	FUTURE STATE
Currently targeting approximately 28K patients or 84K annual patient visits	Target Patient Population => Target 150K patients/450K annual patient visits
Patient average 2-3 visits per year	=> Total annual patient visits are 600K
Checks and Balances	
Current processes lack internal controls	=> CCHHS Implements vendor SLA's, performance reports, and P&P Compliance  => CCHHS Implements internal audit of Financial Counseling operations, Vendor SLA's, and P&P components

## Financial Counseling – Current vs. Future State

CURRENT STATE	FUTURE STATE
LOL Program Services	
CCHHS Staff performs all screening and enrollment, redundant to vendor screening of Medicaid eligibility	=> Full outsourcing to vendor, redundancy eliminated
High volume of instances where Medicaid coverage is not verified subsequently granted LOL in error	=> Implement policy and procedure to require search of Medicaid enrollment files via automated batch algorithms
Patients granted self declared coverage in LOL (< \$1000)	=> LOL policies amended to require complete screening prior to eligibility decision and eliminate self-declared LOL
Automated LOL screening tool not in place at all facilities	=> Implement and require use by all facilities
LOL services are combined with customer service department	=> Segregate units to avoid conflicting priorities

# Financial Counseling – Current vs. Future State

CURRENT STATE	FUTURE STATE
35 CCHHS staff and management FTES	<p><b>CCHHS staffing</b> =&gt; 2 CCHHS Mgt and Admin FTEs, existing CCHHS staff redeployed to Patient Access and high priority revenue functions</p>
CCHHS eligibility services is understaffed, workflow and procedures require major changes	<p><b>Vendor staffing</b> =&gt; Vendor right sizes and implements Best Practices operating model</p>
24 FTEs both on site and remote locations	<p><b>Vendor staffing</b> =&gt; 70/75 FTEs both on site and remote locations</p>
Stroger Hospital-Bedside, ED, Central Mang/LOL Units, remote staff	<p><b>Service Locations</b> =&gt; Same (centralized pre-registration unit )</p>
Provident Hospital-Bedside	=> Same
Oak Forest Hospital-Bedside	=> Same
Fantus	=> Same
Prieto	=> Same
Community Based Clinics	=> TBD pending staffing allocations

# Financial Counseling – Current vs. Future State

CURRENT STATE		FUTURE STATE	
Vendor Enrollment Performance		CCHHS Enrollment Performance	
30% approval rate on vendor referrals 2008 Vendor Performance (Stroger only, vendor reports): - CEA: 31.9%, ESI: 10.2%, Great Lakes: 23.9%, HRM: 5.9%	=>	40-45% approval rate targeted for Year 1 45-55% approval rate targeted for Year 2 55-65% approval rate targeted for Year 3	
\$38M annual Medicaid reimbursement via vendor services	=>	\$7-\$10M in incremental improvement targeted over next two years	
CCHHS does not maintain records on conversion results from internal staff efforts	=>	Comprehensive reports and analysis tools are implemented by CCHHS and Vendors for all conversion sources	
12,000 or 4% of Medicaid accounts/year misclassified as LOL	=>	<3,000 or 1% Medicaid accounts/year misclassified as LOL	
CCHHS Policies & Procedures	=>	Public hospital "Best Practice" procedures, compliance monitors, reports and analysis tools are implemented	
Lack standardization, minimal documentation is available	=>		

# Financial Counseling – Current vs. Future State

CURRENT STATE	FUTURE STATE
Total Expenditures	
\$1.9M annual FTE cost	=> \$120K FTE cost
\$2.2M annual vendor fees	=> Restructured and reduced to reflect scope change, single account caps required
Varying contingency rates between 7 and 9.5%, both with/without caps on large accounts	Contingency based, rate reductions and adjustments made in conjunction with scope changes, SLA's including performance requirements
Traditional agreements, performance requirements not included	
\$4.5M annual costs	=> \$5.4M estimated annual costs Spend additional \$900k over current fees yielding incremental \$7-10M in cash collections

# Patient Access – Current vs. Future State

CURRENT STATE	FUTURE STATE
<b>Staffing</b>	
Total Allocated FTE's for Patient Access Functions = 149	=> Requires 200 FTE's FTE component based on volume metric
<b>Pre-Registration/Scheduling</b>	
Pre-Reg only occurs in Same Day Surgery Area	=> Pre-Registration/IV for all high dollar scheduled visits
Financial Screening performed at POS (Primarily Inpatient)	=> Integrate Financial Counseling process with scheduling/pre-reg
Pre-Registration not completed at time of scheduling	=> Integrate Pre-Reg/IV process with scheduling process
All Registration occurs at POS	=> Strategically Implement a Quick Check-In process for scheduled services
Patients receive services without making adequate financial arrangements	=> Develop Financial Clearance Policy and Process before services are rendered (exclude ED)

# Patient Access – Current vs. Future State

CURRENT STATE	FUTURE STATE
Centralize Main Registration	
Completely De-Centralized Patient Access Staff	=> Reorganize PAS Functions with a primary reporting structure
Highly De-Centralized POS Registration areas	=> Implement a primary physically centralized POS Registration area at acute care facilities. Evaluate centralization at Remote Sites.
Reg areas do not collect POS Payments	=> Implement POS Collections process at registration locations
All Cerner Master files and profiles require scrubbing (i.e. ins codes, encounter mapping & setup, bed master)	=> Design a Cerner/Invision integrity plan and standardize files across CCHHS facilities
Job Shadowing techniques used for training/Reg Errors identified during the billing process	=> Implement a registration Quality Audit review and Training process
All Access areas operate autonomously - No	=> Standardize Policies and Procedures across all Patient Access Areas

# Patient Access – Current vs. Future State

CURRENT STATE	FUTURE STATE
Layers of Triage and Registration functions currently exist in the ED	=> Consolidate Quick Reg/Triage Process & Improve Data Integrity and Patient Experience
ED Registration de-centralized	=> All Patient Access Staff reports to Central Patient Access Leadership
POS not collected in ED	=> Implement POS Collections as part of an ED Discharge Process
Financial Screening only performed on ED Admissions	=> Implement Financial Screening for all ED patients
Bed Management	
Census reconciliation performed with faxed floor census lists	=> Implement Walkthrough IP and Observation Census Reconciliation Process
ED Admissions remain OP until bed is available on Cerner	=> Implement ED Admissions Virtual Bed Placement Process
IP High Dollar Accounts not strategically targeted	=> Implement a weekly high dollar review meeting with Rev Cycle Areas

# Financial Counselling/Medicaid Eligibility Work Plan Summary

Implementation Initiatives	% Complete	Start Date	End Date
Complete Vendor Realignment	15%	7/1/08	11/30/08
Complete Staffing Redesign	35%	7/1/08	12/31/08
Complete Operational Improvements	15%	7/1/08	3/31/09
Complete Policies and Procedures Revisions	10%	7/1/08	3/31/09

# Patient Access Services Work Plan Summary

Implementation Initiatives	% Complete	Start Date	End Date
Complete Pre-Registration Roll-out	5%	7/1/08	11/30/08
Complete Centralized Registration Redesign	5%	6/16/08	3/31/09
Complete Registration Quality & Staff Training	5%	8/1/08	ongoing
Complete ED Registration Reorganization	5%	7/15/08	12/31/08
Complete Bed Management Redesign	2%	8/1/08	12/31/08
Weekly High Dollar Meeting	100%	9/8/08	ongoing

# O/P Ancillary, ACHN/Hospital-Based Clinics, and Charge Capture Work Plan Summary

Implementation Initiatives	% Complete	Start Date	End Date
Complete Surgical Charging Redesign	50%	7/1/08	10/31/08
Complete Physician Professional Fee Charging Redesign	5%	8/1/08	12/31/08
Complete Multiple Visit Charging Procedures	50%	6/15/08	12/31/08
Complete ACHN and Hospital Based Clinic charge capture Process	5%	7/1/08	6/1/09
Complete Charge Capture Process (Inpatient and Outpatient)	2%	7/1/08	6/1/09
Complete Radiation Therapy Charge Capture Process	60%	7/1/08	10/31/08
Complete Infusion Therapy Charge Capture Process	15%	7/1/08	12/31/08
Complete Dialysis Charge Capture Process	50%	7/1/08	12/31/08

# Patient Accounting

Implementation Initiatives	% Complete	Start Date	End Date
Cash Acceleration – Unbilled Receivable	50%	6/16/08	11/30/08
Cash Acceleration – Billed Receivable	50%	6/16/08	11/30/08
Complete Operational Improvements	15%	7/1/08	3/31/09
Complete Self-pay Receivables Management Redesign	5%	7/1/08	3/31/09
Complete Cash Posting Redesign	5%	8/1/08	11/30/08
Complete CBO Implementation	1%	1/1/09	11/30/09
Key Performance Indicator Reporting	50%	7/1/08	9/12/08

## **Case Management and Health Information Management (HIM)**

- Case Management Assessment
  - Final on-site visit week ending 9/12/08
- HIM Assessment
  - Kick-off meeting scheduled for September 16, 2008

## Next Steps

- Present Policy and Procedure Amendments
- Begin Implementation of Pre-Registration Functions
- Begin Implementation of Financial Counseling Functional Re-design

9/12/08 CCHHS Finance Committee Report

**ATTACHMENT #3**

## CONTRACT REQUEST FROM COOK COUNTY HEALTH AND HOSPITALS SYSTEM

Date: September 9, 2008

Sponsor: David R Small F.A.C.H.E.

Description of Services: Request to enter into a new contract with Dr John Raba for services as Interim Chief Medical Director of Cook County Health and Hospitals System.

Justification for this contract: The need for a Chief Medical Director who will be responsible for decision relating to medical diagnosis, treatment and the clinical aspects of the following: licensure and research. The medical director shall also exercise clinical supervision of the chief clinical officers of hospitals and institutions under the jurisdiction of the system.

Cost of the contract: Fiscal Impact \$ \$163,000.00 Cost center 890

Contract term: Sep 15, 2008 to March 15, 2009

CCHHS CFO: Ruth Calhoun  
CCHHS Director of Purchasing: Debra L. Campbell  
CCHHS CEO: Barbara Sankoff

**APPROVED**

SEP 19 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Cook County Health and Hospitals System

Contract Item for Board Approval

Sponsor:

Johnny C. Brown, C.O.O, Stroger Hospital of Cook County

Operating Unit:

Department of Buildings and Grounds

Description of Service:

This contract is for the replacement and installation, on an emergency basis, of six (6) Uninterruptable Power Source (UPS) systems and for the replacement of batteries for thirteen (13) UPS systems.

Justification for this contract:

These UPS systems provide critical power backup to the Old H.I.S. Data Center in the Hektoen Building and to eighteen (18) cameras, MRI, CT Scanners and other equipment in the Radiology Department. The equipment that these UPS systems support is very expensive to repair and/or replace and more importantly, are essential and critical to the point of care delivered to patients. If these repairs are not made essential hospital service will be may interrupted.

Cost of the contract and terms:

This is a one-time purchase in the amount of \$58,213.66.

We received four-(4) proposals for this work and found that Eaton Electrical, Inc. is the lowest qualified responding bidder.

Budget Information:

The cost for this contract has been provided for within the current operating budget for the Department of Buildings and Grounds. (Account Number 8900902)

Signatures:

Sponsor:

John C. Brown 9/2/08

Operating Unit C.F.O.

John P. Call

CCHHS Director  
Of Purchasing

Frederick J. Duffy

CCHHS C.O.O.

**APPROVED**

• SEP 19 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

**Cook County Health and Hospitals System**

**Contract Item for Board Approval**

**Sponsor:**

Johnny C. Brown, C.O.O, Stroger Hospital of Cook County

**Operating Unit:**

Department of Buildings and Grounds

**Description of Service:**

This contract is with **Translogic Corporation**, a division of Swisslog, for maintenance and repair services, and the purchase of consumable supplies with software upgrade for the their pneumatic tube system here in the hospital.

**Justification for this contract:**

Translogic Corporation is the proprietor and only authorized service representative to provide maintenance and repair services, and the consumable supplies with software upgrade for the existing equipment owned by the hospital. This system is critical to patient care in that it transports patients' medications to the nursing units and transports laboratory specimens from the nursing care areas directly to the laboratories.

**Cost of the contract and terms:**

\$190,770.00 – 3 years (1<sup>st</sup> Year - \$63,590.00, 2<sup>nd</sup> Year - \$63,590.00, and 3<sup>rd</sup> Year - \$63,590.00) (There is a savings of \$3,179.00 and a lock in the labor rate for this 3-year contract period.)

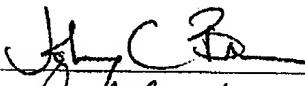
October 15, 2008 through October 14, 2011.

**Budget Information:**

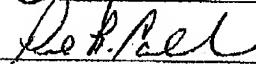
The cost for this contract has been provided for within the current operating budget for the Department of Buildings and Grounds. (Account Number 8900902)

**Signatures:**

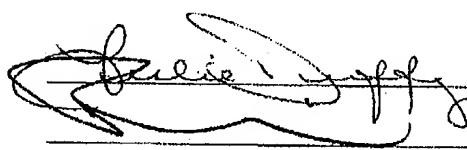
Sponsor:

 9/5/08

Operating Unit C.F.O.



CCHHS Director  
Of Purchasing

 8/9/08

CCHHS C.O.O.

## Cook County Health and Hospitals System

## Contract Item for Board Approval

**Date:** August 1, 2008

**Sponsor:** Sidney A. Thomas  
Chief Operating Officer

**Operating Unit:** Provident Hospital of Cook County

**Description of**

**Service:** This request is to extend CC 07-45-448 from 9/15/07 to 10/31/08 for temporary radiologist services with Nightawk Radiology Services, LLC, Coeur d' Alene, ID.

**Justification for  
this contract:**

Approximately \$115,000 remains on this contract and approval of this request will allow us to use the remaining money to provide services until the execution and implementation of a new contract for which a Request for Proposal (RFP) has been evaluated.

**Cost of the contract  
and terms:**

This original contract was authorized by the Cook County Board on 5/15/07 in the amount of \$185,000.00.

**Budget information:** Sufficient funds are available to meet the requested extension period of this contract in Account 272.

**Signatures:**

Sponsor

Sidney A. Thomas

Operating Unit CFO

Dorothy Lovings

CCHHS Director  
of Purchasing

Leslie J. Murphy

CCHHS COO

Daniel J. Snarey

**APPROVED**

SEP 19 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

**APPROVED**

COOK COUNTY HEALTH and HOSPITALS SYSTEM  
Contract Item for Board Approval

SEP 19 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Submitting a request for the Health and Hospital Systems Board meeting of September 12, 2008

Sponsor: STEPHEN A. MARTIN, JR., Ph.D., M.P.H.,  
Chief Operating Officer, Department of Public Health

Operating Unit: Cook County Department of Public Health

Description Of Service: Requesting authorization for the Cook County Purchasing Agent to increase by \$86,264.00 Contract No. 07-41-97 for clinical equipment maintenance with Aramark ServiceMaster Facility Services, Chicago, Illinois to include the Public Health Tuberculosis Control Unit.

Justification On June 19, 2007 the Cook County Board of Commissioners approved Resolution No. 07-R-258 "To provide for the assumption of programs of Cook County Suburban Tuberculosis Sanitarium District by the Cook County Department of Public Health and to establish a special purpose fund or the prevention, care, treatment and control of tuberculosis in Suburban Cook County." This increase will allow the Tuberculosis Control Unit to participate in the Bureau Wide Clinical Equipment Maintenance Contract. The expiration date of this contract is November 30, 2009.

Cost of the contract Contract is from September 1, 2008 – November 30, 2009

And terms: The total anticipated cost of the contract is \$86,264.00

Year one: \$28,754.81 Year two: \$ 57,509.19.

Budget Information: Estimated Fiscal Impact: None – TB Sanitarium District Fund Amount:

\$86,264.00

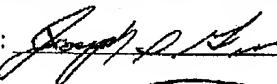
Business Unit: 5640101.540360

Requisition # 85648321

Signatures:

Sponsor: 

Operating Unit CFO: 

CCHHS Director of Purchasing: 

CCHHS COO: 

**APPROVED**

1 SEP 19 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

**Cook County Health and Hospitals System**

**Contract Item for Board Approval**

Date : 8/25/08

Sponsor: Sidney A. Thomas.  
Chief Operating Officer

Operating Unit: Provident Hospital of Cook County

Description of Service: Requesting to amend and increase contract 07-72-178 Re-bid with Alliance Health Services for Blood Gas instrumentation, Reagents & Supplies to allow Provident Hospital of Cook County participation in the Health Services contract.

Justification for this contract: These reagents, accessories and quality control materials are routinely purchased for continuous blood gas testing. The current contract with Alliance Health Services Inc., 07-45-526, for Provident Hospital expires 9/16/08. Approval of this request will allow continued services without disruption to patient care.

Cost of the contract and terms: The contract was Cook County Board awarded for John H. Stroger Hospital on 7/31/07 in the amount of \$452,397.00 for a contract period 9/15/07 through 9/14/10. The total cost for Provident Hospital is \$132,300.00.

Budget information: The cost for this contract has been provided for within the current operating budget for 8910491, account number 365.

Signatures:

Sponsor

*Sidney A. Thomas*

Operating Unit CFO

*Dorothy M. Lowery*

CCHHS Director  
of Purchasing

*Stella Duffey*

CCHHS COO

*Stella Duffey*

**APPROVED**

SEP 19 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Cook County Health and Hospitals System

Proposed Contract Amendment for Board Approval

Sponsor:

Johnny C. Brown, C.O.O, Stroger Hospital of Cook County

Operating Unit:

Department of Respiratory Care

Description of Service:

Contract # 08-73-75 Re-bid with Gareda Diversified Business Services was approved by the Cook County Board of Commissioners on June 17, 2008 for the provision of temporary Respiratory Practitioner Staffing. The expiration date of the current contract is June 16, 2009.

Justification for this contract:

Authorization is requested to amend the contract to provide for an requirement for coverage in the Neonatal Intensive Care Unit (NICU) to correct a recent IDPH citation in this area.

Resulting Amendment To the Cost of the contract:

Board approved amount 06/17/08:	\$116,220.72
Increase requested:	\$400,000.00
Adjusted amount:	\$516,220.72

Contract extension:

None. (The approved contract period June 17 2008 through June 16, 2009 remains the same.)

Budget Information:

The cost for this contract has been provided for within the current operating budget for the Department of Respiratory Care.  
(Account Number 8970275)

Signatures:

Sponsor:

*J.C. Brown* 9/5/08

Operating Unit C.F.O.

*L.H. Call*

CCHHS Director  
Of Purchasing

CCHHS C.O.O.

*J.C. Brown* 9/5/08

9/9/08

**APPROVED**

SEP 19 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Cook County Health and Hospital Systems  
Finance Committee  
Contract Item for Board Approval,

Sponsor: David R. Small, F.A.C.H.E. Interim Chief Executive Officer,

Operating Unit: Cook County Health and Hospital Systems

Description of Service:

Authorization is requested to enter into contract with Howard Medical Company for the provision of Drapes, Burn Pads and Under Pads. Contract number 08-15-082H Rebid.

Justification for this contract:

Howard Medical Company is the lowest qualified bidder meeting specifications.

MMS – A Medical Supply Company, while meeting specifications, was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator.

Cost of the contract and terms:

This is a 7 month contract to commence upon Board Award and end on March 31, 2009. The total anticipated cost of this contract is \$244,842.00.

Budget information: The cost for this contract has been provided for within the current operating budget of 2008 and future year funds for Medical and Surgical Supplies 240/891/897/898-362 Account.

Signatures:

Sponsor

David R. Small, F.A.C.H.E., Interim CEO, CCHHS

Operating Unit CFO

*Pitt Calkin*  
Pitt Calkin, Interim Chief Financial Officer, CCHHS

Director, Purchasing

*Leslie Duffy*  
Leslie Duffy, Director of Purchasing, CCHHS

**APPROVED**

SEP 19 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

**Cook County Health and Hospital Systems  
Finance Committee  
Contract Item for Board Approval,**

**Sponsor:** David R. Small, F.A.C.H.E. Interim Chief Executive Officer,

**Operating Unit:** Cook County Health and Hospital Systems

**Description of Service:**

Authorization is requested to enter into contract with the following lowest qualified bidders meeting specifications for the provision of Receptacle Containers and Liners. Contract number 08-15-048H.

**Justification for this contract:**

Globe Medical-Surgical Supply Company is the lowest qualified bidder meeting specifications for Items 6, 7 Alternate, 9, 10, and 11.

Item 7: In that Globe Medical-Surgical Supply Company (Alternate) bid for recycled plastic bags is not more than 10% higher than the lowest responsible bid as offered by Globe Medical-Surgical Supply Company (Base) bid for virgin plastic bags, Globe Medical-Surgical Supply Company (Alternate) recycled plastic bags bid shall be considered the low bid as per the Cook County Recycling Ordinance.

Inlander Brothers Inc. is the lowest qualified bidder meeting specifications for items 2, 3, 15, 19, 22, 25, and 29.

Item 22: Bren Products Company while meeting specifications was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator.

Inter-City Supply Company, Inc. is the lowest qualified bidder meeting specifications for items 12 Base, 13 Base, 14 Base, and 26.

**Please rebid the following items:**

Item 1: M&R Industrial Cleaners Inc. failed to provide samples of the specific liner they bid. Dyna Pak Corporation while meeting specifications was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since all other bidders exceeded the competitive cost level for this item, I respectfully request that this item be canceled and rebid.

Items 4, 5, 27: Since there were no bidders on these items, I respectfully request that these items be canceled and rebid.

**APPROVED**

SEP 19 2008

Item 8: Bioelectronic Engineering & Medical Supplies while meeting specifications was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since all other bidders exceeded the competitive cost level for this item, I respectfully request that this item be canceled and rebid.

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Item 16: Aztec Supply Corporation failed to provide samples as specified. Unipak Corporation while meeting specifications was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since all other bidders exceeded the competitive cost level for this item, I respectfully request that this item be canceled and rebid.

Item 17: Aztec Supply Corporation (Base & Alternate) failed to provide samples as specified. Equity Industrial Supply Inc. (Base & Alternate), The Standard Companies (Base), and Unipak Corporation, while meeting specifications, were found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. La Paloma Scientific Corporation (Base & Alternate) did not meet specifications in that they required a minimum order quantity. Since all other bidders exceeded the competitive cost level for this item, I respectfully request that this item be canceled and rebid.

Item 18: Dyna Pak Corporation and M&R Industrial Cleaners Inc. failed to provide samples as specified. Central Poly Corporation (Base & Alternate), Equity Industrial Supply Inc. (Base), and Unipak Corporation, while meeting specifications, were found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. La Paloma Scientific Corporation (Base) did not meet specifications in that they required a minimum order quantity. Since all other bidders exceeded the competitive cost level for this item, I respectfully request that this item be canceled and rebid.

Item 20: All American Poly (Base & Alternate), M&R Industrial Cleaners Inc. and Pacific Link failed to provide samples as specified. Dyna Pak Corporation, Equity Industrial Supply Inc. (Base & Alternate), and The Standard Companies (Base & Alternate) while meeting specifications, were found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. La Paloma Scientific Corporation (Base & Alternate) did not meet specifications in that they required a minimum order quantity. Since all other bidders exceeded the competitive cost level for this item, I respectfully request that this item be canceled and rebid.

Item 21: During evaluation, it was determined that the bag offered by All American Poly (Alternate) punctured easily. All American Poly (Base) while meeting specifications was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since all other bidders exceeded the competitive cost level for this item, I respectfully request that this item be canceled and rebid.

**APPROVED**

SEP 19 2008

Item 23: Bren Products Company (Base & Alternate) while meeting specifications, were found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since other bidders exceeded the competitive cost level for this item, I respectfully request that this item be canceled and rebid.

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Item 24: Since there was only one bidder for this item and the bid exceeded \$25,000.00, I respectfully request that this item be canceled and rebid.

Item 28: All American Poly (Alternate) and Unipak Corporation while meeting specifications, were found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since all other bidders exceeded the competitive cost level for this item, I respectfully request that this item be canceled and rebid.

Item 30: The Standard Companies while meeting specifications was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since other bidder exceeded the competitive cost level for this item, I respectfully request that this item be canceled and rebid.

**Cost of the contract and terms:**

This is an 8 month contract to commence upon Board Award and end on April 30, 2009. The total anticipated cost of this contract is \$366,408.54.

Globe Medical-Surgical Supply Company	\$ 35,937.60
Inlander Brothers Inc.	\$ 314,797.50
Inter-City Supply Company, Inc.	\$ 15,673.44
Total	\$ 366,408.54

**Budget information:** The cost for this contract has been provided for within the current operating budget of 2008 and future year funds for Household, Laundry Cleaning Supplies 240/891/897/898-330 Account.

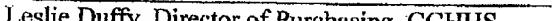
**Signatures:**  
Sponsor

David R. Small, F.A.C.H.E., Interim CEO, CCHHS

Operating Unit CFO

  
Pitt Calkin, Interim Chief Financial Officer, CCHHS

Director, Purchasing

  
Leslie Duffy, Director of Purchasing, CCHHS

**APPROVED**

SEP 19 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Cook County Health and Hospital Systems  
Finance Committee  
Contract Item for Board Approval,

Sponsor: David R. Small, F.A.C.H.E. Interim Chief Executive Officer,

Operating Unit: Cook County Health and Hospital Systems

**Description of Service:**

Authorization is requested to enter into contract with the following lowest qualified bidders meeting specifications for the provision of Disposable Wearing Apparel and Supplies. Contract number 08-15-508H.

**Justification for this contract:**

Globe Medical-Surgical Supply Company is the lowest qualified bidder meeting specifications for Items 29 and 44.

Item 29: The mitt offered by Ekla Corporation (Alternate) did not meet specifications in that the patient is able to easily remove hand from the mitt and if the mitt is secured too tight the patient's circulation is compromised.

Progressive Industries, Inc. is the lowest qualified bidder meeting specifications for items 20, 25, 26 and 27.

Trako Dental & Medical Supply Inc. is the lowest qualified bidder meeting specifications for items 1, 2, 3, 4, 5, 6, 7, 8, 10, 11, 15, 16, 17, 21, 31, 32, 33, 34, 36, 37, 38, 39, 40, 42 and 43.

Items 1 thru 8: Shall be awarded in whole to one manufacturer / vendor to allow for compatibility between products. Ekla Corporation (Base), while meeting specifications, was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator.

Item 11: Ekla Corporation (Alternate) failed to provide samples as specified. Bioelectronic Engineering & Medical Supplies, while meeting specifications, was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator.

Item 15: Bioelectronic Engineering & Medical Supplies failed to provide samples as specified.

Items 31, 32, 33: Ekla Corporation (Alternate) failed to provide samples as specified.

Item 34: Bioelectronic Engineering & Medical Supplies and Edwards Medical Supply Inc., while meeting specifications, were found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator.

**APPROVED**

SEP 19 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Items 40, 42, 43: Gattco Corporation, while meeting specifications, was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator.

I respectfully request that the following items be canceled and rebid:

Item 9: Global Protection Acquisition Inc., while meeting specifications, was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since there were no other bidders for this item, I respectfully request that this item be canceled and rebid.

Items 12: Bioelectronic Engineering & Medical Supplies and Ekla Corporation (Alternate-2), while meeting specifications, was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since all other bidders exceeded the competitive cost level for this item, I respectfully request that this item be canceled and rebid.

Item 13: Bioelectronic Engineering & Medical Supplies failed to provide samples as specified. Ekla Corporation (Alternate-2), while meeting specifications, was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since all other bidders exceeded the competitive cost level for this item, I respectfully request that this item be canceled and rebid.

Item 14: Ekla Corporation and Global Protection Acquisition Inc., while meeting specifications, was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since there were no other bidders for this item, I respectfully request that this item be canceled and rebid.

Items 18, 23: Ekla Corporation (Base), while meeting specifications, was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since all other bidders exceeded the competitive cost levels for these items, I respectfully request that these items be canceled and rebid.

Item 19: Ekla Corporation (Alternate-2), while meeting specifications, was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since all other bidders exceeded the competitive cost level for this item, I respectfully request that this item be canceled and rebid.

Item 22: Trako Dental & Medical Supply Inc. failed to provide samples as specified. Bioelectronic Engineering & Medical Supplies and Progressive Industries, Inc. bid boots that are not impervious as specified. Ekla Corporation (Base), while meeting specifications, was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since all other bidders exceeded the competitive cost level for this item, I respectfully request that this item be canceled and rebid.

**APPROVED**

SEP 19 2008

Item 24: Bioelectronic Engineering & Medical Supplies, Ekla Corporation (Base) and Gattco Corporation, while meeting specifications, was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since all other bidders exceeded the competitive cost level for this item, I respectfully request that this item be canceled and rebid.

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Item 28: Global Protection Acquisition Inc., while meeting specifications, was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since all other bidders exceeded the competitive cost level for this item, I respectfully request that this item be canceled and rebid.

Item 30: Howard Medical Company, while meeting specifications, was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since all other bidders exceeded the competitive cost level for this item, I respectfully request that this item be canceled and rebid.

Item 35: Bioelectronic Engineering & Medical Supplies and Edwards Medical Supply Inc., while meeting specifications, were found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since all other bidders exceeded the competitive cost level for this item, I respectfully request that this item be canceled and rebid.

Item 41: Gattco Corporation, while meeting specifications, was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator. Since all other bidders exceeded the competitive cost levels for this item, I respectfully request that this item be canceled and rebid.

**Cost of the contract and terms:**

This is an 8 month contract to commence upon Board Award and end on April 30, 2009. The total anticipated cost of this contract is \$190,875.82.

Globe Medical-Surgical Supply Company	\$ 38,496.50
Progressive Industries, Inc.	\$ 56,861.07
Trako Dental & Medical Supply Inc.	\$ 95,518.25
Total	\$ 190,875.82

**Budget information:** The cost for this contract has been provided for within the current operating budget of 2008 and future year funds for Wearing Apparel 240/891/897/898-320 Account.

**APPROVED**

SEP 19 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

**Signatures:**  
Sponsor

Operating Unit CFO

David R. Small, F.A.C.H.E., Interim CEO, CCHHS

Director, Purchasing

Pitt Calkin, Interim Chief Financial Officer, CCHHS

Leslie Duffy, Director of Purchasing, CCHHS

## Cook County Health and Hospitals System

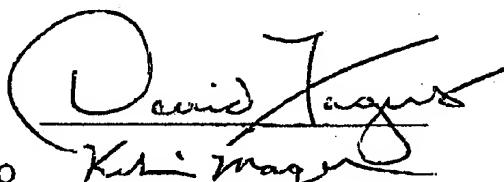
## Approval of Payment

**APPROVED**Date: August 19, 2008

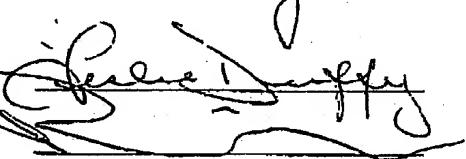
SEP 19 2008

Sponsor: David Fagus  
Chief Operating OfficerBY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEMOperating Unit: Cermak Health Services at the Juvenile Temporary Detention Center of Cook CountyDescription of Request for Payment Requesting approval of payment in the amount of \$30,207.75 to Maxim Healthcare Services, Inc. for commercial nursing registry services provided to Cermak Health Services at the Juvenile Temporary Detention Center location.Justification for Payment Request These services were approved for the Juvenile Temporary Detention Center by the Cook County Board on October 16, 2007, Item # 34 and November 6, 2007, Item # 67, but to the incorrect operating unit. Approval of this request for payment will allow the vendor to receive final payment for services provided.Budget information: The cost for this payment will be provided for within the current budgetary unit for Cermak Health Services at the Juvenile Temporary Detention Center, 568-275. Requisition Number 82400201.Signatures:

Sponsor

  
David Fagus

Operating Unit CFO

  
Kristi WagnerCCHHS Director  
of Purchasing  
Leslie Daffey

CCHHS COO

**APPROVED**

SEP 19 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

**Cook County Health and Hospitals System**

**Contract Item for Board Approval**

**Date:** 8/28/08

**Sponsor:** Sidney A. Thomas.  
Chief Operating Officer

**Operating Unit:** Provident Hospital of Cook County

**Description of Service:** Requesting to increase purchase order 161819 with Palatine Builders Supply Inc. for the purchase of five (5) additional fire doors.

**Justification for this contract:** At the time of the original request, we failed to include five doors that were inspected and did not pass code. Now we are in violation of the Life Safety Code. The vendor, Palatine Builders Supply Inc. has agreed to furnish the additional doors immediately for the next inspection.

**Cost of the contract and terms:** This is a one time purchase in the amount of \$2,950.00.

**Budget information:** The cost for this contract has been provided for within the current operating budget account 8900901.

**Signatures:**

Sponsor

*Sidney A. Thomas*

Operating Unit CFO

*Dorothy M. Loring*

CCHHS Director  
of Purchasing

*Leslie Duffy*

CCHHS COO

*[Signature]*

**APPROVED**

SEP 19 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

**Cook County Health and Hospitals System**

**Permission to Advertise for Bids for Board Approval**

**Sponsor:**

Johnny C. Brown, C.O.O, Stroger Hospital of Cook County

**Operating Unit:**

Department of Buildings and Grounds

**Description of Service:**

This contract is for the provision of removal of existing carpet flooring and the installation of floor tiles in various clinics through the Hospital campus.

**Justification for this contract:**

From its installation in the new facility the carpet, flooring is approaching the end of its service life and needs to be replaced. The transition from carpet flooring to vinyl composition tiles similar to the other tiled areas of the clinics will eliminate the costly problems incurred in trying to keep the carpet flooring clean and safe.

**Cost of the contract and terms:**

The estimated fiscal impact is \$150,000.00. One time purchase

**Budget Information:**

The cost for this contract has been provided for within the current operating budget for the Department of Buildings and Grounds. (Account Number 8900902)

**Signatures:**

Sponsor:

J.C. Brown 9/5/08

Operating Unit C.F.O.

Jeff. C. Brown

CCHHS Director  
Of Purchasing

Jeff. C. Brown 9/9/08

CCHHS C.O.O.

Jeff. C. Brown 9/9/08

**APPROVED**

Cook County Health and Hospitals System

SEP 19 2008

**Request to Amend a Previously Approved Advertise for Bids**

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Date: August 19, 2008

Sponsor: David Fagus  
Chief Operating Officer

Operating Unit: Cermak Health Services of Cook County  
Cermak Health Services at the Juvenile Temporary Detention  
Center of Cook County

Description of Service: Third Party Correspondence Services

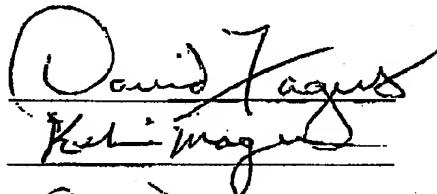
Justification for this contract: I am requesting to amend a previous approval to advertise for bids for third party correspondence services to include Cermak Health Services and Cermak Health Services at the Juvenile Temporary Detention Center. The selected vendor will serve as the primary point of contact for, and shall respond to, all requests for copies of medical records made to the specified facilities. The original request was Cook County Board approved on 6/03/08, Item #6.

Cost of the contract and terms: This is a two year contract to commence 11/1/08 and end 10/31/11 and is projected to result in no cost to the County.

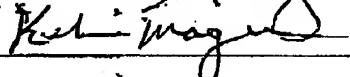
Budget information: Any unforeseen cost of this contract has been provided for within the current operating budget for Cermak Health Services of Cook County, Fund 240-260 (Req. # 82400218) and Cermak Health Services at the Juvenile Temporary Detention Center of Cook County, 568-260 (Req. # 82400219).

Signatures:

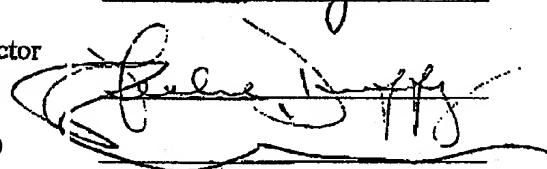
Sponsor



Operating Unit CFO



CCHHS Director  
of Purchasing



CCHHS COO

**APPROVED**

SEP 19 2008

BY BOARD OF  
DIRECTORS OF THE COOK COUNTY  
HEALTH AND HOSPITALS SYSTEM

Cook County Health and Hospital Systems  
Finance Committee  
Contract Item for Board Approval,

Sponsor: David R. Small, F.A.C.H.E. Interim Chief Executive Officer,  
Operating Unit: Cook County Health and Hospital Systems

Description of Service:

Authorization is requested to cancel and rebid contract number 08-15-163H for the purchase of Disposable Pediatric Diapers.

Justification for this contract:

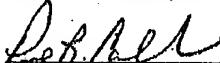
The apparent lowest bidder, Bioelectronic Engineering & Medical Supplies, while meeting specifications, was found to be non-responsive to the Minority and Women Owned Business Enterprises Ordinance as determined by the Contract Compliance Administrator.

Since all other bidders submitted a partial bid not a complete bid as specified, I respectfully request that this contract be canceled and rebid.

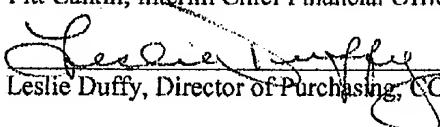
Signatures:  
Sponsor

  
David R. Small, F.A.C.H.E., Interim CEO, CCHHS

Operating Unit CFO

  
Pitt Calkin, Interim Chief Financial Officer, CCHHS

Director, Purchasing

  
Leslie Duffy, Director of Purchasing, CCHHS

9/12/08 CCHHS Finance Committee Report

**ATTACHMENT #4**

		FY 07	YTD July 08
Patient Days	Stroger	115,984	77,602
	Provident	21,862	13,820
	Oak Forest	55,212	19,103
	<b>TOTAL</b>	<b>193,058</b>	<b>110,525</b>
Admissions	Stroger	22,808	15,477
	Provident	5,486	3,424
	Oak Forest	1,330	1,769
	<b>TOTAL</b>	<b>29,624</b>	<b>20,670</b>
Average Length of Stay			
	Stroger	5.08	5.01
	Provident	4	4
	Oak Forest (acute)	8.6	8.3
	Oak Forest (LTC)	142.4	290.7
	Oak Forest (avg)	21.1	10.2
Emergency Room Visits			
	Stroger	128,643	85,379
	Provident	43,563	26,486
	Oak Forest	16,938	21,311
	<b>TOTAL</b>	<b>189,144</b>	<b>133,176</b>
Procedures Performed			
	Stroger	3,257,983	1,829,580
	Provident	330,485	182,119
	Oak Forest	390,483	497,075
	<b>TOTAL</b>	<b>3,978,951</b>	<b>2,508,774</b>
Revenue			
Medicare	Stroger	\$ 45,371,752.00	\$ 29,939,145.00
	Provident	\$ 9,747,250.00	\$ 6,190,584.00
	Oak Forest	\$ 2,466,747.00	\$ 2,785,804.00
	<b>TOTAL</b>	<b>\$ 57,585,749.00</b>	<b>\$ 38,915,533.00</b>
Third Party	Stroger	\$ 12,344,553.00	\$ 6,441,550.00
	Provident	\$ 2,352,522.00	\$ 2,079,609.00
	Oak Forest	\$ 997,940.00	\$ 543,083.00
	<b>TOTAL</b>	<b>\$ 15,695,015.00</b>	<b>\$ 9,064,242.00</b>
Medicaid	Stroger	\$ 161,605,282.00	\$ 90,370,914.00
	Provident	\$ 26,637,897.00	\$ 12,340,755.00
	Oak Forest	\$ 27,616,927.00	\$ 23,550,370.00
	<b>TOTAL</b>	<b>\$ 215,860,106.00</b>	<b>\$ 126,262,039.00</b>
IGT	Stroger	\$ 96,553,536.00	\$ 61,545,949.00
	Provident	\$ 19,987,799.00	\$ (948,287.00)
	Oak Forest	\$ 19,199,971.00	\$ 13,093,858.00
	<b>TOTAL</b>	<b>\$ 135,741,306.00</b>	<b>\$ 73,691,520.00</b>
SYSTEM TOTAL	Stroger	\$ 315,875,123.00	\$ 188,297,558.00
	Provident	\$ 58,725,468.00	\$ 19,662,661.00
	Oak Forest	\$ 50,281,585.00	\$ 39,973,115.00
	<b>SYSTEM TOTAL</b>	<b>\$ 424,882,176.00</b>	<b>\$ 247,933,334.00</b>